

Source Notes

These are the sources quoted or used as sources for historical examples in this publication. They are listed by page number. Boldface indicates the titles of historical vignettes.

- 1-1 “*War is, above all things, an art...*”: Francis V. Greene, “The Important Improvements in the Art of War During the Past Twenty Years and Their Probable Effect on Future Military Operations,” *Journal of the Military Service Institution of the United States* 4, no. 13 (1883): 41.
- 1-5 **The Human Dimension—Combat at Han-sur-Nied**: Hugh M. Cole, *The Lorraine Campaign*, volume 5, United States Army in World War II—The European Theater of Operations (Washington, D.C.: Historical Division, United States Army, 1950), 358–361. The action took place on 11 November 1944. The American units were from Combat Command A, 6th Armored Division. They were opposed by elements of the German 48th and 17th SS Panzer Genadier Divisions.
- 1-6 **Cowpens, 17 January 1781**: John Moncure, *The Cowpens Staff Ride and Battlefield Tour* (Fort Leavenworth, Kans.: Combat Studies Institute, US Army Command and General Staff College, 1996).
- 2-1 “*In war, obscurity...*”: The Infantry Journal, *Infantry in Battle*, 2d edition (Washington, D.C.: Infantry Journal, 1939; reprint, Fort Leavenworth, Kans.: US Army Command and General Staff College, 1981), 16.
- 3-0 “*To move swiftly,...*”: Thomas J. “Stonewall” Jackson, cited in *Dictionary of Military and Naval Quotations*, compiled by Robert Debs Heinl (Annapolis: US Naval Institute Press, 1966 [hereafter cited as Heinl]), 131.
- 3-1 **The 101st Airborne Division (Air Assault), 24–28 February 1991**: Command Report, 101st Airborne Division (Air Assault) for Operations Desert Shield and Desert Storm, 2 August 1990 through 1 May 1991 (Fort Leavenworth, Kans.: Combined Arms Research Library Archives, 1991), 17–26, 46–60; *see also* Robert H. Scales, *Certain Victory: The US Army in the Gulf War* (Washington, D.C.: Office of the Chief of Staff, US Army, 1993; reprint, Fort Leavenworth, Kans.: US Army Command and General Staff College Press, 1994); Richard M. Swain, “*Lucky War*”: *Third Army in Desert Storm* (Fort Leavenworth, Kans.: US Army Command and General Staff College Press, 1994).
- 4-1 “*When armies approach each other...*”: Winston Churchill, (1949), cited in Heinl, 186.
- 4-2 **The Soviet Manchuria Campaign, August 1945**: David M. Glantz, *August Storm: The Soviet 1945 Strategic Offensive in Manchuria*, Leavenworth Papers No. 7; *August Storm: Soviet Tactical and Operational Combat in Manchuria, 1945*, Leavenworth Papers No. 8 (Fort Leavenworth Kans.: Combat Studies Institute, US Army Command and General Staff College, 1983).
- 5-0 “*I approve of all methods of attacking...*”: Frederick the Great (1747), cited in Heinl, 20.
- 5-39 **The Raid in Mogadishu, 3–4 October 1993**: Kent DeLong, *Mogadishu! Heroism and Tragedy* (Westport, Conn.: Praeger, 1994); *see also* Kenneth C. Allard, *Somalia Operations: Lessons Learned* (Washington, D.C.: National Defense University Press, 1995); John L. Hirsch, *Somalia and Operation Restore Hope: Reflections on Peacemaking and Peacekeeping* (Washington, D.C.: United States Institute of Peace Press, 1995).
- 6-1 “*The most important goal...*”: Field Marshal Prince Mikhail I. Kutuzov (1745-1813), cited in *Warriors’ Words: A Quotation Book*, compiled by Peter G. Tsouras (London: Arms and Armour Press, 1992 [hereafter cited as Tsouras]), 134.
- 7-1 “*In pursuit you must...*”: Field Marshal Viscount Allenby of Meggido (1917), cited in *A Dictionary of Military Quotations*, compiled by Trevor Royle (New York: Simon & Schuster, 1989), 4.
- 8-1 “*So the defensive form...*”: Carl von Clausewitz, *On War*, edited and translated by Michael Howard and Peter Paret (Princeton, N.J.: Princeton University Press, 1984), 357.

- 8-2 **The Battle of Kursk, July 1943.** David M. Glantz, “Soviet Defensive Tactics at Kursk,” CSI Report No. 11 (Fort Leavenworth Kans.: Combat Studies Institute, US Army Command and General Staff College, 1986).
- 9-1 “*Regardless of the considerations...*”: FM 100-5, *Field Service Regulations: Operations* (Washington, D.C.: War Department, 22 May 1941; reprint, Fort Leavenworth, Kans.: US Army Command and General Staff College Press, 1992 [hereafter cited as FM 100-5 (1941)]), 152 (paragraph 652).
- 10-1 “*A swift and vigorous transition...*”: Carl von Clausewitz, cited in Heinl, 83.
- 10-2 **Manstein’s Donbas Operation, February 1943:** David M. Glantz, *From the Don to the Dnepr: Soviet Offensive Operations, December 1942–August 1943*, Cass Series on Soviet Military Experience (London: Frank Cass, 1991), 82-150.
- 11-1 “*The withdrawal should be...*”: B.H. Liddell Hart (1944), cited in Heinl, 362.
- 11-2 **The Atlanta Campaign, 1864:** Albert Castel, *Decision in the West: The Atlanta Campaign of 1864* (Lawrence: University Press of Kansas, 1992), 151–181, 188.
- 12-0 “*The officers and men who...*”: D.H. Hill (1863), cited in Heinl, 317.
- 12-3 **Operation Bagration, 1944.** William M. Connor, “Analysis of Deep Attack Operations: Operation Bagration, Belorussia, 22 June–29 August, 1944” (unpublished paper, Combat Studies Institute, US Army Command and General Staff College, Fort Leavenworth, Kans., March, 1987).
- 13-0 “*You can never have too much reconnaissance.*”: George S. Patton Jr., in *War As I Knew It* (Boston: Houghton-Mifflin Co., 1947), 400.
- 13-4 **The Battle of the Sajo River:** Simon Goodenough, *Tactical Genius in Battle* (Oxford, England: Phaidon Press, Limited, 1979), 123-126.
- 14-1 “*Aptitude for war...*”: Napoleon I (1831), cited in Heinl, 198.
- 15-1 “*...the necessity for conservation...*”: FM 100-5 (1941), 158 (paragraph 669).
- 16-0 “*The principal task involved...*”: FM 100-5 (1941), 130 (paragraph 572).
- A-1 “*It is not so much...*”: Antoine Henri, Baron de Jomini, *Precis de l’Art de la Guerre* (1838), cited in Heinl, 58.
- B-1 “*Doctrine provides a military organization...*”: George H. Decker (1960), cited in Heinl, 95.
- C-1 “*A landing against organized...*”: George C. Marshall (1943), cited in Heinl, 11.
- D-0 “*When the enemy is driven...*”: Field Marshal Prince Aleksandr V. Suvorov (1729-1800), cited in Tsouras, 134.
- E-0 “*The base commander’s plan...*”: FM 31-81 (Test), *Base Defense*, 17 March 1970, i.